

# Macquarie Australia Conference

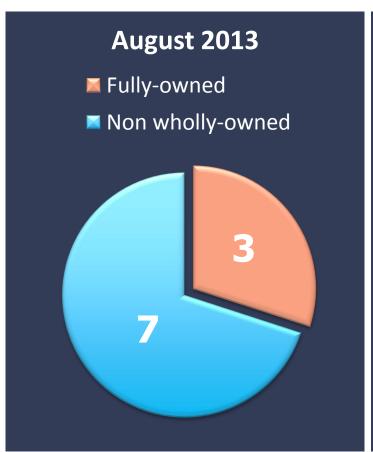
9 May 2014

Michael Miller, Chief Executive Officer



# MORE WHOLLY-OWNED GROWTH ASSETS

#### **APN** now wholly-owns six out of eight businesses







## **KEY TRANSACTIONS**

#### **Divested**

- Remaining interest in APN Outdoor
- brandsExclusive
- South Island and Wellington newspapers
- New Zealand Magazines

#### **Acquired**

- Remaining 50% interest in ARN and TRN
- Remaining interest in iNC Digital Media

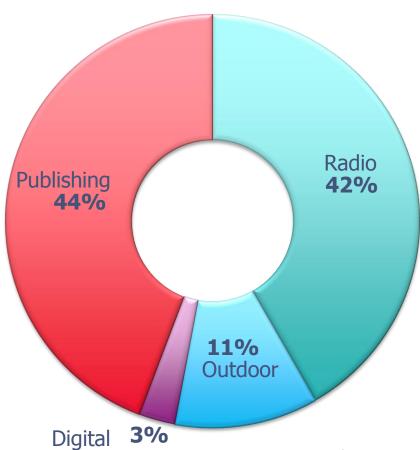






# **REBALANCED EARNINGS**

### Over 55% of APN's EBITDA to come from growth assets



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Based on FY2013 EBITDA (from continuing operations, excluding corporate costs)



# **ARN: THE #1 FM NETWORK IN AUSTRALIA**

#### **Sydney**

• KIIS 1065: #1 FM station

• Kyle & Jackie O: #1 FM Breakfast

• Rosso: #1 FM Drive

 WSFM's Jonesy & Amanda: #2 FM Breakfast

#### Melbourne

• Gold 104.3: #1 FM station

#### **Brisbane**

• 97.3FM: #1 station overall

• Robin, Terry & Bob: #2 Breakfast

#### **Adelaide**

• Mix 102.3: #1 station overall

• Jodie, Soda & Snowy #1 Breakfast





### TRN: LEADING NEW ZEALAND BROADCASTER

#### **National**

NewstalkZB: #1 station overall and Talk station

Mike Hosking: #1 Breakfast

Coast: #1 Music station

Flava: #1 Hip-hop station

• Classic Hits: #1 all people (35-54)

#### **Auckland**

TRN 44.3% overall share

• Radio Sport: #1 Sports station

• ZM: #1 all people (25-44)

Classic Hits: #1 female daytime listening

#### Wellington

• TRN 45.8% overall share

ZM: #1 Music station with the #1 Music breakfast show

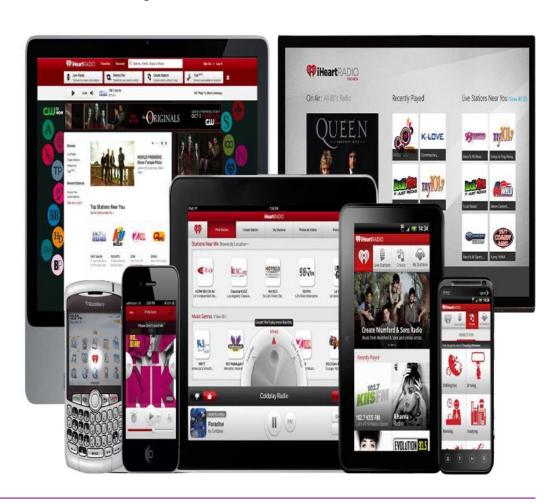




# **WELCOME TO IHEART RADIO**

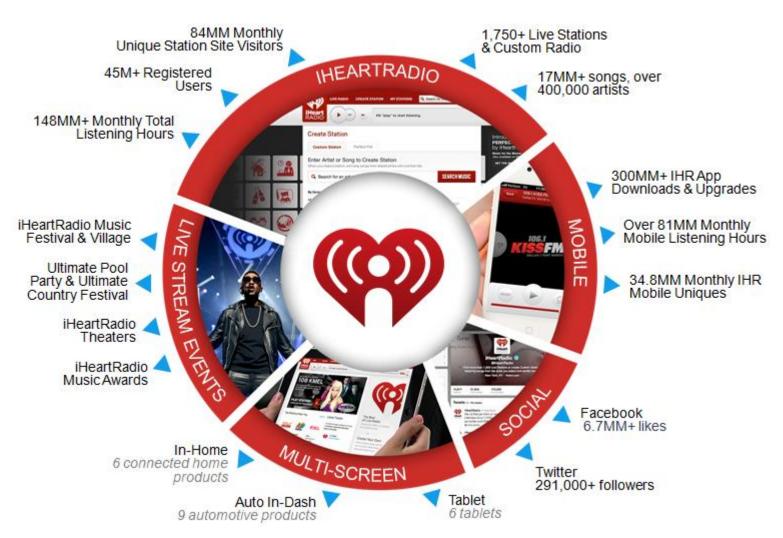
#### APN has an exclusive licence to operate and broadcast iHeartRadio

- 10 year licence in Australia and NZ
- Opportunities in Asia
- The fastest growing digital music platform in the world
- Free and unlimited
- Customised radio
- Live radio
- Multi-platform





# THE IHEARTRADIO ECOSYSTEM





## **ADSHEL: SYDNEY TRAINS**

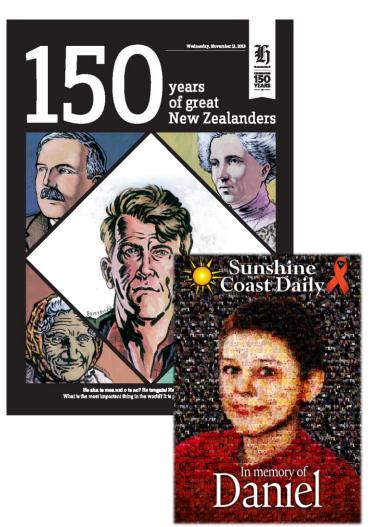
#### Sydney's first large scale digital network

- The largest deployment of Out-of-Home digital advertising screens in Australia
- In March 2014, the network went live with 66 portrait and large format digital screens
- By March 2016, this number is set to almost triple with 186 digital screens installed across:
  - premium concourse precincts at key Sydney CBD stations
  - the breadth of the Sydney suburban network





# ARM AND NZM: EXTENSIVE COMMUNITY CONNECTIONS



# ARM connects with more than 1.3 million people every week

- This equates to 76% of people living in its publishing footprint
- 70 newspapers
- 35 web and mobile sites
- Many of ARM's newspapers have been a vital source of local news and community conversations for over 150 years

# NZM connects with over 2.1 million people every week

- 32 newspapers
- · 15 web and mobile sites
- The New Zealand Herald's total audience is now over 1.4 million people
- The New Zealand Herald celebrated it's 150<sup>th</sup> anniversary in November 2013



## **COST AND REVENUE INITIATIVES**

- We are adapting to be more efficient, respond to changes in consumer behaviour and develop new revenue streams
- In 2013, ARM and NZM delivered over \$40m in cost savings
- We are in positive discussions regarding collaboration and partnerships with other publishing businesses
- In 2013, NZM introduced compact format and morning delivery across its newspaper portfolio
- We are committed to implementing a world-class digital subscription model for The New Zealand Herald





# **CLOSER COLLABORATION**





# **2013 RESULTS**

AUD million (Δ% local currency)	Business revenue	YoY change	Business EBITDA	YoY change	Ownership	Accounting treatment	APN revenue	APN EBITDA
ARM	217.0	(13%)	29.7	(23%)	100%	Consolidated	217.0	29.7
NZM	282.6	(9%)	53.0	2%	100%	Consolidated	282.6	53.0
Publishing	499.6	(11%)	82.7	(9%)			499.6	82.7
ARN	148.9	6%	58.0	14%	50%	Consolidated	148.9	58.0
TRN	102.3	9%	20.0	22%	50%	Consolidated	102.3	20.0
Radio	251.2	7%	77.9	16%			251.2	77.9
Adshel	149.3	5%	40.2	14%	50%	Associate	-	10.6
Hong Kong Outdoor	44.1	5%	1.8	(55%)	50%	Consolidated	44.1	1.8
Outdoor	193.4	5%	42.0	7%			44.1	12.3
GrabOne	18.2	13%	4.8	0%	100%	Consolidated	18.2	4.8
iNC Digital Media	4.1	(22%)	0.5	(66%)	100%*	Consolidated	4.1	0.5
Digital	22.4	0%	5.3	166%			22.4	5.3
The final 21% of iNC Digital Media was acquired on 11 October 2013							817.2	178.2
This table reconciles business performance with APN's reported results.  Corporate						-	(15.4)	
						APN result	817.2	162.8



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